Tennessee Access to Recovery Recovery Support Services Provider Documentation Packet

State of Tennessee
Division of Alcohol and Drug Abuse Services

1st Floor Cordell Hull Building

425 5th Avenue North

Nashville, TN 37243

Effective Date 2/3/06

Tennessee Access to Recovery Recovery Support Services Provider Documentation Packet

Instructions for Submitting Documentation

- ➤ If your agency is accredited by a nationally recognized organization for the specific TN-ATR services you want to provide, submit a copy of the current accreditation. Examples of appropriate accreditation are: CARF (Commission on Accreditation of Rehabilitation Facilities); JCAHO (Joint Commission on Accreditation of Health Care Organizations). This is the only required documentation to be submitted at this time.
- ➤ If your organization is NOT accredited by a nationally recognized organization, please submit **Appendix A** along with the supporting documentation. Place a checkmark beside each item submitted. **Appendix B** (Eligibility Checklist) is a detailed description of the required documentation needed to complete your TN-ATR application. You must submit each item requested. If you do not have the required policies and procedures, **Appendices C-P** are samples that you may use or adapt for your organization.

(APPENDIX A)

Tennessee Access to Recovery Required Documentation Summary

Organization Name		
Submit this form with the following documentation.		
☐ 1. Application to Become an Authorized Provider (3 pages)		
☐ 2. Registration with the Secretary of State		
☐ 3. Description of Recovery Support Services or Recovery Support Checklist (Appendix C) (p. 7-10)		
☐ 4. Mission Statement		
☐ 5. Organizational Chart (Appendix D) (p. 11-12)		
☐ 6. 2 Financial Statements or most recent third-party audit		
☐ 7. List of Board of Directors		
□ 8. Accounting Checklist (Appendix E) (p. 13)		
☐ 9. Data Collection Statement (Appendix F) (p. 14)		
□ 10. Description of computer system (Appendix G) (p. 15-16)		
□ 11. Facilities Checklist (Appendix H) (p. 17-18)		
☐ 12. Fire Evacuation Map		
☐ 13. Policies and Procedures (Appendices I-L) (p. 19-25)		
☐ 14. Policy and Procedure Statement (Appendix M) (p. 26)		
☐ 15. Liability Insurance		
☐ 16. Core Competency Statement (Appendix N) (p. 27) and training certificates, if applicable		

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(APPENDIX B)

Tennessee Access to Recovery Recovery Support Provider (Unlicensed Facilities only) Eligibility Checklist

Oı	ganization Name
	Is your agency accredited by a nationally recognized organization for the specific TN-ATR services you want to provide? ☐ Yes ☐ No Example of appropriate accreditation: CARF (Commission on Accreditation of Rehabilitation Facilities); JCAHO (Joint Commission on Accreditation of Health Care Organizations)
	The answer to #1 is "Yes," submit a copy of the current accreditation. The answer to #1 is "No," proceed with submitting the following documentation.
2.	Recovery Support Providers who are not accredited by a nationally recognized organization must minimally submit the following documentation.
	 Instructions: The following documentation must be submitted. This is the minimum that is required. The Division of Alcohol and Drug Abuse Services suggests that you submit additional information that supports your application and describes the organization's program. Policies and procedures are attached. You may use these as provided (completing your specific information), adapt to meet your organization's needs, or continue to use documentation that the organization currently is using. Please submit the documentation in the order and format listed.
A.	Documentation of registration with the Secretary of State's office.
	Submit a copy of the organization's registration with the Secretary of State.
В.	Recovery support services offered are clearly differentiated from professional clinical treatment services.
	Submit a brief description of the Recovery Support Services that the organization is applying to provide. The description can be submitted in one of the following ways: o Provide your current description or o Complete the "Recovery Support Services Checklist" (Appendix C).
	Complete the Recovery Support Services enceknst (Appendix C).
	Submit a copy of the organization's Mission Statement. If the organization does not have a Mission Statemen a document is attached that will assist in developing a meaningful Mission Statement (Appendix O).

C. The provider has the governance and fiscal infrastructure to accept, apply, and account for TN-ATR

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funds and follows good business practices.

	Submit a copy of a staffing Organizational Chart that indicates how the program's governing body, management, staff, and volunteers of the organization is structured. The Organizational Chart can be submitted in one of the following ways: o Provide your current Organizational Chart or Or
	 Complete the attached Organizational Chart. If all blocks are not needed, place an "X" in the block (Appendix D).
	Submit the organization's two (2) most recent financial statements, or the most recent third-party audit. If the organization does not have financial statements, follow the format in Appendix P and submit the financial statements.
	Submit a list of the current Board of Directors or governing body, including names and their position titles.
	Complete and submit the attached "Accounting Checklist," indicating if the accounting system is electronic or manual (Appendix E).
D.	The provider has the appropriate infrastructure to collect and report required TN-ATR data, including Government Performance and Results Act (GPRA) data.
	Complete and submit the "Data Collection" statement (Appendix F).
	Submit a description of the organization's computer system to be used for electronic reporting. Attached is a document that specifies the minimum and desired specifications (Appendix G).
E.	The provider meets all required federal, state, and/or local zoning, codes, and other regulations.
	Complete and submit the attached "Facilities Checklist" and policy and procedure (Appendix H).
	Submit a "Fire Evacuation Map" by drawing a floor plan of the facilities that consumers will use. Indicate where the exits are located and draw arrows from each room to the nearest exit. This exit map must be posted at each location in an easily visible area. The floor plan can be computer generated or hand-drawn. It does not need to be drawn to scale.
F.	The provider has the ethical framework for guiding employees, volunteers, and consumer interactions that addresses roles, boundaries, supervision, training, consumer rights, and that services offered are safe and there is a plan in place to protect participants from harm.
	oviders must have, at a minimum, the following policies/procedures, including forms, d must be implemented prior to issuing vouchers.
	"Emergency Plan" indicating, at a minimum, the plan for fire, tornado, flood, extreme heat/cold temperatures, and power outages. (Attachment I)
	"Consumer Rights and Responsibilities" (Attachment J) "Consumer Grievance" (Attachment K)

	"Employee/Volunteer Ethics" (Attachment L)
>	You may implement the policies/procedures and forms in one of the following ways: • Use your current policies/procedures and forms, • or
	o Modify the attached policies/procedures and forms to be specific for your program,
	or
	• Use the attached policies/procedures and forms, filling in the appropriate areas
	Sign and submit the form agreeing to implement the policy prior to issuing vouchers (Appendix M).
G.	The provider has a risk management strategy including adequate insurance to cover risks.
	Submit a copy of the organization's current business liability insurance. The policy must include coverage on the facility and the staff.
Н.	All faith-based recovery support providers must be trained in the "Core Competencies for Clergy and Other Pastoral Ministers in Addressing Alcohol and Drug Dependency" training.
	Complete and submit the "Core Competency" statement (Appendix N).
	If available, submit copies of training certificates for direct service staff/volunteers who have completed the "Core Competencies for Clergy and Other Pastoral Ministers in Addressing Alcohol and Drug Dependency" training.
Ple	ease submit the following documents, if available:
	Copy of organization's 501(c)3 document
	Employee Handbook
	Volunteer Handbook
	Policy and Procedure Manual
	Newspaper articles about the organization or program
	Letters of support (up to 3)

(APPENDIX C)		
()	(Name of Organization) Recovery Support Services	
The following Recovery Su Division of Alcohol and Dr	pport Services will be offered by the organization as approved by ug Abuse Services.	y the
Please check each item that additional services within e	t the organization intends to provide. Use the blank spaces to adeach category.	d
Assessments for Recovery S This service can be provided Support Services only.	Support Services led by any TN-ATR approved provider if consumer is receiving Reco	overy
O		
□ Basic Needs will include the	e following:	
☐ Groceries, toiletries and c	S	
□ Assessing consumer's nee □ Developing Service Plans □ Linking consumers to app □ Monitoring consumer's er □ Advocating on behalf of a □ Case manager will meet fa	coordination) will include the following: eds to maintain sobriety and live successfully in the community. outlining the plan to achieve the goals. propriate community providers to meet the consumer's needs. Ingagement with services and determining if consumer's needs are being with the consumer to obtain needed services. In acce-to-face with the consumer a minimum of 1 time per month.	ing met
Domestic Violence Support	will include the following:	
□ Group		
*		
п		

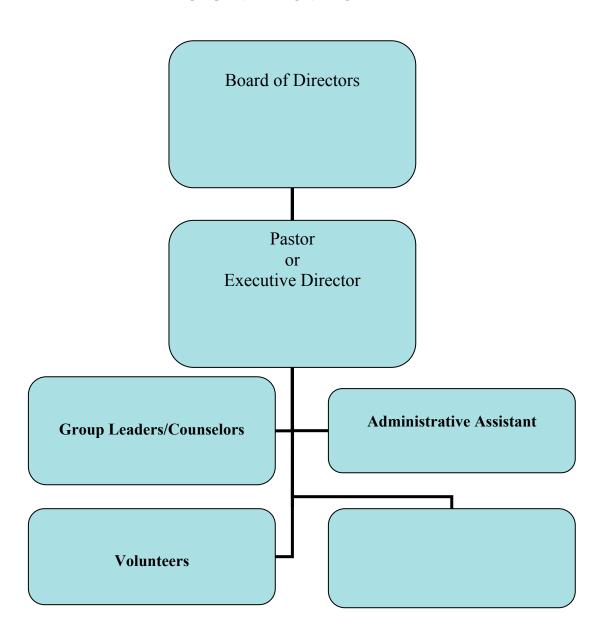
Drug Testing will include the following: Dender drug tests will be given a maximum of 4 times during the consumers arrellment in	n TNI ATD
□ Random drug tests will be given a maximum of 4 times during the consumers enrollment is recovery support services.	II IN-AIK
Employment Skills will include the following: Individual sessions Groups sessions Resume writing Completing an application Interviewing skills Maintaining employment	- -
Family Support will include the following:	
□ Individual □ Group □	_
	_
Home Establishment will include the following: □ Basic household needs such as furniture, linens, kitchen supplies, etc. Medical will include the following: □ Assistance for medical needs such as dental, physician visits, co-payments, eye exams, eye	e glasses, etc.
Medication will include the following: □ Assistance in obtaining/maintaining current prescription medication as dispensed by a pha	rmacy
Nutritional Support will include the following: Individual Group Individual	_ _ _
Pastoral Support will include the following: ☐ Individual sessions ☐ Group sessions ☐ Family sessions which includes the consumer ☐ Understanding specific religious or faith teachings and practices that support recovery ☐ ☐	_

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Recovery Skills will include the following:
Individual sessions
Group sessions
2 Parenting
Anger Management
Budgeting Budgeting
Job-related skills (resume writing, interviewing, job placement, appropriate clothing, etc.)
1
Recovery Social Activities will include the following:
Recreational activities
Relapse Prevention will include the following:
Individual sessions
Group sessions
Understanding early signs of relapse
Understanding triggers that lead to relapse
Develop plans to address these issues when they arise
•
]
]]
Rental Assistance will include the following:
Payment to secure/maintain safe/permanent housing
1 ayment to secure/mamain sure/permanent nousing
Respite
Emergency (crisis) shelter
Meals
Daily face-to-face contact
•
]
Spiritual Support Groups will include the following:
Provide skills to develop spiritual practices
Provide skills to establish or re-establish a connection with a higher power
Understanding the role of prayer and meditation
Using spiritual writings for support
Identifying a sense of purpose and mission in a consumer's life
I dentifying a sense of purpose and mission in a consumer's me
J

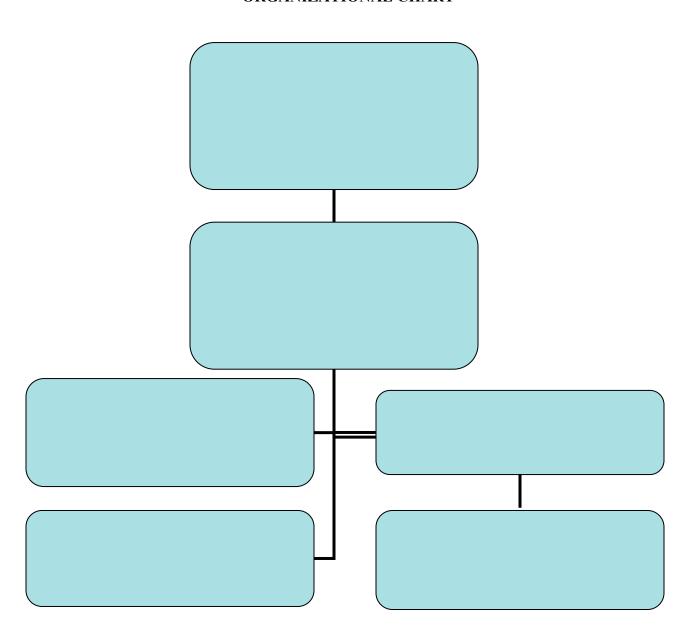
Transitional Housing will include the following:		
□ Provide housing for 60 days while consumer participates		
□ Provide housing for 120 days while consumer participates in TN-ATR treatment services.		
☐ Monitor residents on a regular basis.		
Transportation services will include the following:		
☐ Use of agency owned or leased vehicle		
□ Use of individual vehicles approved by organization's ge	overning body	
Signature	Date	

Example
(Name of Organization)
ORGANIZATIONAL CHART



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(Name of Organization) ORGANIZATIONAL CHART



(APPENDIX E) (Name of Organization) ACCOUNTING CHECKLIST
□ Person responsible for finances (Give person's name and credentials and outline their responsibilities)
☐ Bank account is able to receive direct deposits.
☐ Ability to store financial records for five (5) years.
☐ Ability to keep financial records locked.
□ Electronic accounting system? Is so, name of the system?
☐ If not electronic, are the following processes in place to account for the receipt of and distribution of funds?
 Money received from
o Date received
o Amount received
o Original amount billed
Amount dueMoney distributed to
 Money distributed to Date distributed
o Amount distributed
Signature Date

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(APPENDIX F)	(Name of Organization) DATA COLLECTION
Please complete this form and submit	t with the TN-ATR application.
	will be responsible for
(Name of person) collecting data required by the Tennesse	(Position) ee Access to Recovery program at the required
timeframes and submit to the Division o	of Alcohol and Drug Abuse Services in a timely
manner.	
Signature	Date

(APPENDIX G) TENNESSEE ACCESS TO RECOVERY INFORMATION SYSTEM REQUIREMENTS

TN-ATR uses a web-based database named TN-WITS for enrolling consumers for services, issuing vouchers, reporting service encounters, generating invoices, and reporting required data. An adequate computer system is required prior to issuing vouchers.

The following are needed to connect to TN-WITS.

ITEM	MINIMAL REQUIREMENTS	DESIRED REQUIREMENTS
PC-compatible computer	Pentium 3 processor running	Pentium 4 processor running
	at 500 megahertz	at 1.4 gigahertz or faster
Operating system	Windows 98	Windows 98 or later
Memory	64 Meg	256 Meg or higher
Modem	56K baud dialup	DSL phone connection or DSL broadband
ISP (internet service provider)	Any ISP compatible with	Any ISP compatible with
	connection	connection
Internet browser	Internet Explorer V 6.0 or	Internet Explorer V 6.0 or
	later	later

For a minimal system, any computer running Windows 98 with Internet Explorer 6 or later should be able to meet the computing needs to the Web. The only other factor to consider is the type of connection to the Web. A 56 K baud, dialup modem may work but will be VERY slow. DSL and cable connections will be much more satisfactory especially for anything but a very minimal consumer load.

(APPENDIX G)	
· ·	(Name of Organization)
	INFORMATION SYSTEM SPECIFICATIONS

ITEM	SPECIFICATIONS
PC-compatible computer	
Operating system	
Memory	
Modem	
ISP (internet service provider)	
Internet browser	

OIX H)

(Name of Organization) Facilities Inspection Checklist

Check if operational	Inspected Item	If corrections are needed, date to be completed	Comments (including date when the correction was made)
	Exit signs are posted at each exit and easily visible		
	All outside lights are operational		
	All hallways are cleared of objects		
	No space heaters on premises		
	Flashlights are operational		
	First Aid kits are fully stocked		
	All fire extinguishers are fully charged		
	Smoke detectors are operational		
	Exit map(s) posted		
	HVAC filters are clean		
			•
Signature		Date of inspection	

(APPENDIX H)	
,	(Name of Organization)
	Facilities Inspection Checklist
	Policy and Procedure

Policy and P	
POLICY: Facilities will be inspected regularly to assure	safety of participants.
PROCEDURE: 1. Each facility will be inspected on a mo	nthly basis.
2. The inspection will be conducted on the of each month.	e(date inspection will be conducted each month)
3. The inspection will be conducted by	ist person or position responsible for inspection)
4. Corrections will be completed within 1	4 days.
5. The completed forms will be filed in	
	where will it be filed – office, etc.)

(APPENDIX I)	
	(Name of Organization)
	EMERGENCY PLAN

Fire Drills/Evacuation

- 1. Fire drills will be randomly conducted on a monthly basis and documented.
- 2. Participants and staff will meet at ______ to assure that all are accounted for.
- 3. Person in charge of the event will determine if all are accounted for.

Tornado Watch or Warning

- 1. If there is a tornado watch or warning, a decision will be made by program leader regarding the cancellation of program and will inform participants.
- 2. In the event of a tornado watch or warning, person in charge of the event will determine when occupants need to follow procedure.
- 3. Participants and staff will meet at ______ to maximize safety and to account for all.
- 4. Flashlights will be stored in the evacuation location.

Flood

- 1. In the event of a flood, the organization will designate a predetermined safe location for participants to gather.
- 2. If flood renders the facility unusable, organization will determine a location where consumers will receive services.
- 3. Program will be cancelled in advance if flooding occurs in an area where program is conducted.

Extreme Heat/Cold Temperatures

- 1. In the event that the temperature is excessively high or low, a decision by the program leader regarding the cancellation of program and will inform participants.
- 2. If heating/cooling system is not operable and it would place consumers in harm's way, a decision by the program leader will cancel the program.

Power Outages

- 1. In the event of a power outage, the program leader will cancel the program.
- 2. If a power outage occurs while participants are safe, the program leader will ensure that consumers can safely leave the building and return home.
- 3. Operable flashlights will be kept at program location.

(APPENDIX J)	
	(Name of Organization)

CONSUMER RIGHTS AND RESPONSIBILITIES POLICY AND PROCEDURE

POLICY:

Consumers will be informed of their Rights and Responsibilities while participating in the program.

PROCEDURE:

- 1. At intake, consumers will receive a copy of the "Consumer Rights and Responsibilities" form.
- 2. The consumer will read the form, or the form will be read to the consumer when needed.
- 3. If the consumer has questions, answers will be given at the time.
- 4. The consumer and staff member will sign the form.
- 5. The form will be filed in the consumer's chart.

(APPENDIX J)	
	(Name of Organization)
CON	NSUMERS RIGHTS AND RESPONSIBILITIES

Consumer Rights

- 1. Consumers are entitled to be treated with dignity, respect, courtesy and professionalism.
- 2. Consumers are entitled to have a prompt assessment and to have the results shared in a timely manner.
- 3. Consumers are entitled to participate in the development of a plan for services and to have copies of it.
- 4. Consumers are entitled to file a grievance if it is felt that harm or neglect, in any form, has been displayed.
- 5. Consumers have a right to have their grievance settled in a timely manner, and in a manner that is consistent with the grievance.
- 6. Consumers have a right to inspect and receive a copy of their confidential records.
- 7. Consumers have a right to question staff about services being delivered, and to have the questions addressed in a timely manner.
- 8. Consumers have the right to change providers during the course of the services being offered.

Consumer Responsibilities

- 1. Consumers have a responsibility for participating in the services agreed upon.
- 2. Consumers have a responsibility to communicate to program staff/volunteer concerns they are having about the services offered.
- 3. Consumers have a responsibility to inform program staff/volunteers of any change in their circumstance or desire to change providers.
- 4. Consumers have a responsibility to actively participate in their recovery from alcohol or drug abuse or addiction.
- 5. Consumers have a responsibility to not be under the influence of alcohol or drug while attending a service, and to inform program staff/volunteer if under the influence

Consumer Signature	Date
Staff/Volunteer Signature	Date

(APPENDIX K)		
	(Name of Organization)	

(Name of Organization) CONSUMER GRIEVANCE POLICY AND PROCEDURE

Consumers are entitled to participate in the activities without undue stress and conflict. or vol

	I a conflict, irresolvable difference, or confrontation occur with an employee and/or eer, consumers are encouraged to take the following steps:
1.	The consumer will complete a grievance form within 24 hours of the incident and verbally contact to outline the grievance(s). The staff member will attempt to resolve the concern and document the outcome.
2.	If consumer is not satisfied with the resolution, he/she will contact to discuss the grievance and consider a resolution.
3.	If consumer remains dissatisfied, he/she will discuss the grievance with who will investigate the concern and issue a final decision.
4.	The consumer, employee, and/or volunteer will be informed in writing of the final decision.
5.	The completed grievance form will be filed in a confidential locked file.
6.	The reporting and investigation of a grievance will be confidential and only involve the persons necessary to complete a full investigation.

(APPENDIX K)	
(Name of Organiza CONSUMER GRIEVA	
CONSUMER GRIEVA	INCE PORM
Date of completion of form	Date of incident
Person(s) involved in the incident	
Description of incident (including location, time, a	and witnesses)
How would you like this to be resolved?	
Consumer signature	Date
Return this form to	
TO BE COMPLETED BY STAFF:	
Describe process of resolving the grievance:	

(APPENDIX L)	
	(Name of Organization)
ETHICAL STAND	ARDS OF EMPLOYEE/VOLUNTEER CON

ETHICAL STANDARDS OF EMPLOYEE/VOLUNTEER CONDUCT POLICY AND PROCEDURE

POLICY:

Employees and volunteers will conduct themselves in an ethical manner.

PROCEDURE:

- 1. When an employee is hired or a volunteer begins delivering services, the employee/volunteer will receive the "Employee/Volunteer Ethics" form.
- 2. The employee/volunteer will read the form and, if needed, the form will be read to the employee/volunteer by the staff member.
- 3. The employee/volunteer and staff member will sign and date the form.
- 4. The form will be filed in the employee/volunteer personnel file.

(APPENDIX L)		
Em em stat disc gui	(Name of Organization) ETHICAL STANDARDS OF EMPLOYEE/VOLUNTEER CONDUCT ployees and volunteers of shall agree upon appointment to abide by the ethical standards of ployee and volunteer conduct as described below. Employees and volunteers shall sign the ement of acknowledgment and acceptance of such standards and shall be subject to ciplinary action in the event these rules of conduct are violated. These standards shall serve as ding principles for all employees and volunteers and shall be communicated in writing to each son served as well as to each employee and volunteer.	
	ETHICAL STANDARDS OF EMPLOYEE/VOLUNTEER CONDUCT	
 2. 	Employees or volunteers shall not display favoritism or preferential treatment to one consumer or group of consumers over others. Employees and volunteers shall not interact with any consumer except in a professional relationship which supports the approved goals of the program. Specifically, staff members and volunteers shall not accept for themselves or any member of their family any personal gift (tangible or intangible), favors, or services from a consumer or from any consumer's family or close associate. Additionally, staff or volunteers shall not give any gifts, favors, or services to consumers, their families, or close associates, other than those services which are	
3.	an approved part of the program. Employees or volunteers shall not enter into any business or contractual relationship with	
4.	consumer or their families (e.g., selling, buying, loaning or trading personal property). Employees or volunteers shall not have outside contact (other than incidental contact) with a consumer, his/her family, or close associate, except for those activities which are an	
5.	approved, integral part of the program or the employee's or volunteer's job description. Employees or volunteers shall not enter into an inappropriate emotional and/or social relationship with consumers during the course of services, and for a period of two years following their service discharge.	
6.	Employees or volunteers shall not engage in any form of physical or psychological abuse with any consumer. This includes sexual abuse, physical punishment, sexual harassment, or any other action intended to humiliate, threaten, or exploit a consumer.	
7.	Employees or volunteers shall not engage in business practices or personal behavior that are criminal in nature or that would bring discredit upon the organization.	
8.	Professional staff shall adhere to all ethical standards of their profession in accordance with applicable certification and/or licensure rules, and all staff and volunteers shall adhere to the confidentiality requirements of the Health Insurance Portability and Accountability Act (HIPAA) and of 42 CFR Part 2.	
9.10.	Management staff shall ensure that all marketing and informational materials are factual, truthful and present an accurate portrayal of the organization's programs and practices. Employees and volunteers shall report to any violation or attempted violation of the standards of employee or volunteer conduct who shall investigate the allegations and take appropriate action. There shall be no reprisal whatsoever for reporting suspected violations of ethical standards.	
con	ave read, understand and agree to abide by the ethical standards of employee and volunteer duct stipulated above. I understand that violations of the standards will result in an estigation and possible disciplinary action up to, and including, termination.	

Date

Supervisor's Signature

Date

Employee/Volunteer Signature

(APPENDIX M)	
	(Name of Organization)
POLIC	CIES AND PROCEDURES AGREEMENT

I agree to implement the following policies and procedures prior to issuing vouchers through the Tennessee Access to Recovery program.

I understand that I am subject to an audit from the State of Tennessee, Department of Mental Health and Developmental Disabilities and/or the Division of Alcohol and Drug Abuse Services and will provide the documentation and implementation of the policies and procedures upon request.

Check each item, indicating that each policy and procedure has been implemented.

Submit this signed and dated agreement with the Tennessee Access to Recovery

application to the Division of Alcohol and Drug Abu	se Services.
□ Facilities Checklist	
□ Emergency Plan	
□ Consumer Rights and Responsibilities	
□ Consumer Grievance	
□ Employee/Volunteer Ethics	
Signature	Date

(APPENDIX N)				
(Name of Organization)				
CORE COMPETENCIES STATEMENT				
	will assure			
(name of person responsible)	(position)			
that a key staff member will successfully complete	the "Core Competencies for Clergy			
and Other Pastoral Ministers in Addressing Alcoho	ol and Drug Dependency" training at			
the next available opportunity and will train the org	ganization's staff.			
Signature	Date			

(ADDENDIX O) How to Write a Mission Statement

Mission Statement

A Mission Statement should

- express your organization's purpose in a way that inspires support and ongoing commitment
- motivates those who are connected to the organization
- be articulated in a way that is convincing and easy to grasp
- use proactive verbs to describe what the organization does
- be short enough so that anyone connected with the organization can readily repeat it or those reading it will receive a quick understanding of the organization
- Be written in the present tense

Writing a Mission Statement

1. What are the opportunities or needs that will be addressed? (the purpose of the organization)

2. What are we doing to address these needs? (the business of the organization)

3. What principles or beliefs guide your work? (the values of the organization)

Example 1:

The mission of Big Brothers/Big Sisters of America is to make a positive difference in the lives of children and youth, primarily through a professionally-supported, one-to-one relationship with a caring adult, and to assist them in achieving their highest potential as they grow to become confident, competent, and caring individuals, by providing committed volunteers, national leadership, and standards of excellence.

- **The purpose:** to make a positive difference in the lives of children and youth so that they will achieve their highest potential
- **The business:** providing and supporting committed volunteers who have one-to-one relationships with children and youth
- The values: individuals who are confident, competent, and caring; leadership; standards of excellence

Example 2:

The National Conference, founded in 1927 as the National Conference of Christians and Jews, is a human relations organization dedicated to fighting bias, bigotry and racism in America. The National Conference promotes understanding and respect among all races, religions and cultures through advocacy, conflict resolution, and education.

- The purpose: to fight bias, bigotry, and racism in America
- **The business:** advocacy, conflict resolution, and education
- The values: understanding and respect among all races, religions, and cultures

Example 3:

We believe that substance abuse is destructive to individuals, families, and communities. Therefore, Tennessee Access to Recovery is building partnerships with faith communities to support a common purpose of fostering wholeness through recovery.

- **The purpose:** build partnerships with faith communities
- **The business:** to support a common purpose of fostering wholeness through recovery
- The values: substance abuse is destructive to individuals, families, and communities

(APPENDIX P)	
	(Name of Organization)

Name of Organization, Financial Statement Month/Year

Beginning Balance:

Income:

(List income from each source with dollar amount)

Examples:

Rent

Grant

Donations

Other

Expenses:

(List expenses from each source with dollar amount)

Examples:

Office Depot

Mortgage Company

Insurance Company

Salaries

Other

Ending Balance: